



By the Community, for the Community: **A Collective Impact Approach in the Promise Neighborhoods**

**16th Annual Continuums of Service
April 25, 2013**

Deanna Chappell Belcher,
University of Oregon Service-Learning Program Director

Holly Mar Conte,
United Way of Lane County Associate Director for Education

Julia Sherman,
*Coordinator of K-12 Volunteers
AmeriCorps VISTA*





ABSTRACT

Geared towards individuals with all levels of experience with service-learning, this session focuses on how we've built up a program based on strong community partnerships rather than a large budget. The University of Oregon's Service-Learning Program and United Way of Lane County have created a collective impact approach in the Promise Neighborhoods, which are two local areas that have been identified as high needs. With the support of Oregon Campus Compact and the local schools, our program facilitates UO student volunteer efforts in the local Promise Neighborhood schools. Participants will hear from three individuals of diverse backgrounds and will learn about building and sustaining community partnerships and the collective impact approach.





UNIVERSITY OF OREGON
College of Education



5 ELEMENTS OF COLLECTIVE IMPACT

1. Common Agenda
2. Shared Measurement Systems
3. Mutually Reinforcing Activities
4. Continuous Communication
5. Backbone Support Organizations



UNIVERSITY OF OREGON
College of Education



COMMON AGENDA

Participants have a common vision and understanding for change.



GUIDING QUESTIONS

1. What are you trying to change and who is involved?
2. Who else is addressing this problem?
3. What are ways you can collaborate?

TO DO:



UNIVERSITY OF OREGON
College of Education



SHARED MEASUREMENT SYSTEMS

Participants agree on the ways success will be measured and reported.



GUIDING QUESTIONS

1. What data do you have? What data do you need?

2. What data do your community partners have?
Where are the intersections?

3. Do all participants agree on these measures?

TO DO:



UNIVERSITY OF OREGON
College of Education



MUTUALLY REINFORCING ACTIVITIES

Each participant undertakes specific, mutually reinforcing and beneficial activities that lead to the desired result.



GUIDING QUESTIONS

1. What specifically does each participant contribute to the project?
2. Do these actions support the participants' shared goal?
3. Should duties and responsibilities be revised?

TO DO:



UNIVERSITY OF OREGON
College of Education



CONTINUOUS COMMUNICATION

Participants are in continuous communication with one another and have a scheduled, regular meeting time.



GUIDING QUESTIONS

1. In what ways do participants communicate with one another?
2. Is there a scheduled time for meetings?
3. Is the current communication system working for all participants involved?

TO DO:



UNIVERSITY OF OREGON
College of Education



BACKBONE SUPPORT ORGANIZATIONS

The backbone support comes from a separate organization and staff who support the initiative through ongoing facilitation.



GUIDING QUESTIONS

1. Do you have backbone support?
2. If yes, who? What do they do to support your efforts? If not, who could be your backbone support?
3. Do any changes need to be made in how the initiative is facilitated?

TO DO:



UNIVERSITY OF OREGON
College of Education



NOTES



UNIVERSITY OF OREGON
College of Education



NOTES



UNIVERSITY OF OREGON
College of Education



CONTACT INFORMATION

Deanna Chappell Belcher
deannacb@uoregon.edu

Holly Mar Conte
hmar@unitedwaylane.org

Julia Sherman
vista@uoregon.edu

Websites:

unitedwaylane.org
service-learning.uoregon.edu

Suggested Reading:

Kania, J. & Kramer, M. (2011). Collective Impact. *Stanford Social Innovation Review*, 9 (1), 36-41.
http://www.ssireview.org/articles/entry/collective_impact

Tough, P. (2008). *Whatever It Takes*.
New York, NY: Houghton Mifflin Company.

Turner, S., Merchant, K., Kania, J., Martin, E. (2012). Understanding the Value of Backbone Organizations in Collective Impact. *Stanford Social Innovation Review*. Retrieved April 19, 2013, from <http://ssireviwe.org>.

(2010). Harlem Children's Zone. <http://www.hcz.org>.

(2011). Promise Neighborhoods Institute.
<http://www.promiseneighborhoodsinstitute.org/>.